

Preparing For Success In Healthcare Information And Management Systems The Cahims Review Guide Himss Book Series

Healthcare IT is a complex and rapidly evolving field. Success in this arena requires the ability to create a vision, set a strategy, foster collaboration, develop a plan and execute flawlessly every day. This book provides a clear, concise roadmap for professionals who currently manage, direct or oversee healthcare IT. Through case studies and examples, the author includes highly relevant topics such as delivering and communicating HIT values, managing information security, and connectivity challenges, as well as organizational strategy, alignment and vision of HIT, risk management, performance management and process improvement using Lean methodologies.

This work includes Foreword by David Nicholson - Chief Executive, National Health Service of England. In the past, there has been too little emphasis and investment made in developing leaders in healthcare. People have become leaders without being prepared or trained or supported in the role. Individuals need to understand the context, the concept and models of good leadership, the practical steps to becoming a good leader, and how to sustain the various components of a well functioning and effective organisation, whether that is a large NHS trust or hospital department, a clinical group or practice team. This guide has been written by a range of writers from organisational consultancy and NHS backgrounds who are all experienced in developing and supporting leaders, planning and providing education, and change management. It is specially designed for independent learning, with answers to frequently asked questions, self-assessment exercises and helpful tips. "How to Succeed as a Leader" is ideal for all healthcare professionals in (or aspiring to) leadership roles. It also provides inspiration for academics and workplace educators, managers and leaders in government, strategic health authorities and workforce deaneries. 'There is constant reorganisation and a changing culture in our health service. Good leadership is essential to address the changes required and take others with you so that the service can function effectively. There has been an amateurish approach to leadership in the NHS in the past, where people have become leaders without being prepared or trained for the role or supported in it. This book is all about presenting you with a practical approach to becoming a competent leader, to prepare you to lead in a positive way and realise your responsibilities as a leader.' From the Preface.

HIMSS' Certified Associate in Healthcare Information and Management Systems (CAHIMS) certification offers a pathway to careers in health information technology (health IT) for associate-level, emerging professionals, or those who would like to transition to health IT from other industries. The CAHIMS Review Guide is the ideal resource for those preparing for the CAHIMS Certification Exam—or looking for a comprehensive 'health IT 101' guide. Content in the CAHIMS Review Guide reflects the CAHIMS exam content outline. Content is divided into three topic categories: organizational and technology environments; systems analysis, design, selection, implementation, support, maintenance, testing, evaluation, privacy and security; and leadership and management support. Each chapter includes learning objectives for tracking progress in understanding and articulating the content. Practice exam questions at the end of the book reinforce key concepts explored throughout the book. The CAHIMS Review Guide also features a glossary of acronyms used throughout the book for easy reference during exam preparation and 'on the job' reference after certification.

Whether you're taking the CPHIMS exam or simply want the most current and comprehensive overview in healthcare information and management systems today, this completely revised and updated fourth edition has it all. But for those preparing for the CPHIMS exam, this book is also an ideal study partner. The content reflects the outline of exam topics covering healthcare and technology environments; clinical informatics; analysis, design, selection, implementation, support, maintenance, testing, evaluation, privacy and security; and management and leadership. Candidates can challenge themselves with the sample multiple-choice questions given at the end of the book. The benefits of CPHIMS certification are broad and far-reaching. Certification is a process that is embraced in many industries, including healthcare information and technology. CPHIMS is recognized as the 'gold standard' in healthcare IT because it is developed by HIMSS, has a global focus and is valued by clinicians and non-clinicians, management and staff positions and technical and nontechnical individuals. Certification, specifically CPHIMS certification, provides a means by which employers can evaluate potential new hires, analyze job performance, evaluate employees, market IT services and motivate employees to enhance their skills and knowledge. Certification also provides employers with the evidence that the certificate holders have demonstrated an established level of job-related knowledge, skills and abilities and are competent practitioners of healthcare IT.

This book is the ideal resource for those preparing for the CAHIMS Certification Exam--or looking for a comprehensive 'health IT 101' guide. Content is divided into three topic categories: organizational and technology environments; systems analysis, design, selection, implementation, support, maintenance, testing, evaluation, privacy and security; and leadership and management support. Each chapter includes learning objectives for tracking progress in understanding and articulating the content. Practice exam questions at the end of the book reinforce key concepts explored throughout the book. It also features a glossary of acronyms used throughout the book for easy reference during exam preparation and 'on the job' reference after certification.

Take notes for critical thinking and clinical reasoning in every course, class, and clinical. Focus on prioritization in every subject to include fundamentals, medical surgical, mental health, pediatrics, and even community health. Nursing students will be able to focus on the nursing process every step of the way while ensuring that they are very comfortable with QSEN (quality and safety) and NCLEX competencies and standards. www.nursethink.com

Communication Skills for the Healthcare Professional is a comprehensive yet compact guide to learning essential communication skills that will prepare students for success as healthcare professionals. Intended to supplement the clinical coursework students complete in the first one to two years of all allied health programs, the book uses a broad

range of examples, role plays, and scenarios from virtually every healthcare field, enabling both instructors and students to use it as an essential resource for mastering any area-specific communication skill. Each chapter provides students with objective and short-answer questions to test comprehension of the material, as well as more complex clinical applications that encourage students to develop the critical thinking skills they will need every day as professionals in the healthcare industry.

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Get an edge in the job market and develop the soft skills - the personal qualities, habits, attitudes, and social graces needed to work successfully with anyone, anywhere. Job Readiness for Health Professionals, Soft Skills Strategies for Success, 2nd Edition provides a unique tool for soft skill programming to help graduates succeed on the job as effective, engaged, and high-functioning employees. This handy resource uses an 8th grade reading level and a consistent, easy-to-follow modular format to guide you through the essential entry-level soft skills like how to dress, speak, and collaborate in the healthcare setting. With two new chapters, new Video Case vignettes, and 48 soft skills and behavioral competencies, it gives you the tools you need to join the healthcare workforce. Behavioral objectives provided for mastering each skill. Worktext format with journaling activities and multiple self-reflection activities offers valuable review exercises. Critical thinking exercises woven throughout skills include multidisciplinary scenarios from the field. What If? boxes feature short scenarios that encourage you to think about how you would handle a situation in the workplace. Case studies throughout use fictional vignettes to illustrate the issues involved with the specific skills. Down a Dark Road vignettes depict what can go terribly wrong when a skill is ignored or not mastered. Experiential Exercises are actions or experiments that you can perform on your own to gain a deeper appreciation for the skill. Cross Currents with Other Skills ties together and cross-references related skills, pointing out the synergies and connections between them. NEW! Highly anticipated Finding Your First Job chapter highlights competencies that you need to consider and prepare for when starting your job search, beginning a career in the health professions, writing your resume, and interviewing. NEW! Video Case vignettes with assessment and implementation tools on interview skills, active listening, dealing with others, problem solving and decision making, communication, presenting yourself for the workforce, working as a team, dealing with authority, and enhancing your promotability provide a multimedia component with real-life workplace scenarios for your review. NEW! Being a Student chapter covers competencies where students often struggle, including: taking meaningful notes, remaining calm and confident during assessments, and successfully preparing for practicum interviews. NEW! New content on financial literacy, including managing finances and paying back students loans, covers the impact financial decisions have on your life - both personally and as you look for a job.

Much as it is with the nation's overall healthcare system, the survival of academic medical centers (AMC's) is threatened by a combination of economic, cultural, and demographic factors. If AMC's are to survive to fill their societal responsibilities, they must adopt a new philosophy. Challenging assumptions and providing the shift in perspective t

Student Success for Healthcare Professionals Simplified helps students meet the demands and challenges of their studies by providing strategies for success in the classroom, the lab, the library, and the internship site, as well as sound advice and guidance for maintaining emotional and physical well-being.

This book provides a set of detailed instructions to help you construct your departmental, divisional, or organizational functional tree structure (FTS) and work towards world-class service. Preparing for Continuous Quality Improvement for Healthcare: Sustainability through Functional Tree Structures outlines a method that will enable your organization to set a stable base for future improvements that are sustainable and create breakthrough improvements in service, quality, and costs. More importantly, the FTS method outlined in the book will provide you with the tools to build processes tailored to your customers' specifications and standards. It will enable you to improve your department, division, and entire organization and edge ahead of your competition. The book explains why organizations steeped in process improvement need to re-evaluate and re-establish their procedures—especially if initial outcomes have not met expectations. Illustrating key concepts with examples, case studies, and flow charts, it provides you with a clear understanding of organizational functional structure and how to document current organizational and departmental functional tree structures. Describing how to identify a department's functional deficits, shortcomings, and waste, it explains how to select the best course of action for your organization. After reading this book, you will be able to create a pictorial representation of your organization's current functional structure and select the best course of action for achieving sustainable advancements in service, quality, and costs. The book will help to convert your managers from a people-management mentality to one of process management—transforming leaders to educators and not guards.

Can you adapt to the wide variety of learning environments in medicine? Can you show your best abilities in the exams at the same time as learning to be a doctor? Can you balance your studies with an enjoyable social life? Can you develop your professionalism and manage your 'digital footprint'? How to Succeed at Medical School will help you learn these vital skills, and much more. Written by experienced medical school teachers and packed full of case studies, illustrations, quotes from other students, tip boxes, exercises, portfolios and learning techniques to help you communicate, study and revise - it's an essential resource to help you thrive at medical school. This thoroughly updated second edition includes new chapters on Professionalism and Teaching, and provides invaluable insight into what to expect from the start of medical school right through to the start of your medical career.

From the Publisher: From life management to job search skills, discover the first steps toward navigating your health care career! Packed with tips and suggestions, this practical guide teaches the skills needed to achieve success in school and beyond with an encouraging, up-beat tone. This text is designed to help you attain four important goals as a health care student: 1) Complete your educational program -- 2) Think like a health care professional -- 3) Find the right job -- 4) Attain long-term career success. Self-paced format allows you to work through the text independently. Small units with self assessment facilitates a self-paced approach and makes the content less intimidating. Illustrations, photos, and cartoons provide visual aid to catch and keep your attention. Key terms and objectives provides goals and a basis of knowledge before reading the chapter. Focus on resume building emphasizes how to build a successful resume from the first day of your education. On The Job boxes and Prescription for Success exercises reinforce how the skills presented relate to your career in health care. Expanded useful Spanish phrases offers a quick reference for translations that will prove valuable in the workplace. UNIQUE! Chapter focusing on non-traditional students adds further guidance to this growing population in health careers education. UNIQUE! Summaries of short interviews with employers and working professionals provide first hand information about how to prepare for the future. UNIQUE! Tips from recent graduates who are successfully employed help you apply successful skills for both school and your career.

Whether you're taking the CPHIMS exam, or simply want the most current and comprehensive overview in healthcare information and management systems today?this updated publication has it all. But for those preparing for the CPHIMS exam, this text book is an ideal study partner.

The United States is rapidly transforming into one of the most racially and ethnically diverse nations in the world. Groups commonly referred to as minorities-including Asian Americans, Pacific Islanders, African Americans, Hispanics, American Indians, and Alaska Natives-are the fastest growing segments of the population and emerging as the nation's majority. Despite the rapid growth of racial and ethnic minority groups, their representation among the nation's health professionals has grown only modestly in the past 25 years. This alarming disparity has prompted the recent creation of initiatives to increase diversity in health professions. In the Nation's Compelling Interest considers the benefits of greater racial and ethnic diversity, and identifies institutional and policy-level mechanisms to garner broad support among health professions leaders, community members, and other key stakeholders to implement these strategies. Assessing the potential benefits of greater racial and ethnic diversity among health professionals will improve the access to and quality of healthcare for all Americans.

This critically acclaimed work makes the case for collaboration and shows that it can be greatly enhanced with conscious understanding and systematic effort. As a healthcare specialist who has worn many hats from direct care giver to case manager to documentation specialist, Colleen Stukenberg is able to – Show how to build trust and communication and demonstrates specific opportunities where collaboration can make all the difference Identify ways that quality of care and financial factors overlap and the advantages that can be garnered through an understanding of this Explain how those in different roles view information through different types of knowledge and how an understanding of each perspective makes it easier to find the best source for important answers Discuss the education and ever-increasing role of the clinical documentation specialist who is often involved in all facets of a patient's progress, from intake and admission right up through discharge. As the author points out, good healthcare is dependent on the right person performing the right role, which promotes excellent collaboration. And when people are allowed to function in their proper roles, job satisfaction increases, which in itself leads to better attitudes, which then leads to even deeper levels of collaboration and with it, the successful promotion of safe, quality care.

Preparing for Success in Healthcare Information Management Systems: The CPHIMS Review GuideExam Prep and Comprehensive Resource in One!HIMSS Books

This unique guide shows health professions students how to "win at the game of school." Working with content that is fun and easy to learn, you'll gain the skills needed to succeed in your studies and in your career as a health professional. This book introduces you to four main characters: three students and one health professional. You'll easily identify with the challenges these characters face in trying to manage their time, discover their personal learning styles, make the most of their studying, and prepare for tests. By mimicking their actions, you can overcome any obstacle that stands in your way to success. Features to Help You Succeed— Playing for real scenarios show how chapter content is applied to real-life situations in the classroom and in clinical practice. Tips from the pros offer expert advice and proven strategies for overcoming study and test-taking problems. Keeping score questions at the end of each chapter challenge you to consider how you will apply the chapter content. Winning strategy lists at the beginning of each chapter set forth the objectives you should meet upon completing the chapter. The finish line summaries at the end of each chapter highlight the key concepts and skills that you need to master. A companion Website on thePoint®, LWW's innovative online learning site, offers a host of extra features, including a student planner, sample resumes, and links to health career sites. LiveAdvise Student Success, an online tutoring service, lets students connect with experienced educators for help with studying, doing homework, and preparing for exams. The Self-Paced Online Course is offered for free with purchase of the text. This online course walks students through the content of each chapter by utilizing visual and auditory content, as if having the content presented by an instructor. Each online chapter integrates fun

learning activities such as flashcards, process/ordering drag and drops, jeopardy, and other activities. The Self-Paced Online Course concludes with a randomized final exam based on all the content in the text. Each exam will generate a certificate that can be either printed or e-mailed to instructors as proof that the students have mastered the student success skills.

In the United States, health care devices, technologies, and practices are rapidly moving into the home. The factors driving this migration include the costs of health care, the growing numbers of older adults, the increasing prevalence of chronic conditions and diseases and improved survival rates for people with those conditions and diseases, and a wide range of technological innovations. The health care that results varies considerably in its safety, effectiveness, and efficiency, as well as in its quality and cost. Health Care Comes Home reviews the state of current knowledge and practice about many aspects of health care in residential settings and explores the short- and long-term effects of emerging trends and technologies. By evaluating existing systems, the book identifies design problems and imbalances between technological system demands and the capabilities of users. Health Care Comes Home recommends critical steps to improve health care in the home. The book's recommendations cover the regulation of health care technologies, proper training and preparation for people who provide in-home care, and how existing housing can be modified and new accessible housing can be better designed for residential health care. The book also identifies knowledge gaps in the field and how these can be addressed through research and development initiatives. Health Care Comes Home lays the foundation for the integration of human health factors with the design and implementation of home health care devices, technologies, and practices. The book describes ways in which the Agency for Healthcare Research and Quality (AHRQ), the U.S. Food and Drug Administration (FDA), and federal housing agencies can collaborate to improve the quality of health care at home. It is also a valuable resource for residential health care providers and caregivers.

The anthrax incidents following the 9/11 terrorist attacks put the spotlight on the nation's public health agencies, placing it under an unprecedented scrutiny that added new dimensions to the complex issues considered in this report. The Future of the Public's Health in the 21st Century reaffirms the vision of Healthy People 2010, and outlines a systems approach to assuring the nation's health in practice, research, and policy. This approach focuses on joining the unique resources and perspectives of diverse sectors and entities and challenges these groups to work in a concerted, strategic way to promote and protect the public's health. Focusing on diverse partnerships as the framework for public health, the book discusses: The need for a shift from an individual to a population-based approach in practice, research, policy, and community engagement. The status of the governmental public health infrastructure and what needs to be improved, including its interface with the health care delivery system. The roles nongovernment actors, such as academia, business, local communities and the media can play in creating a healthy nation. Providing an accessible analysis, this book will be important to public health policy-makers and practitioners, business and community leaders, health advocates, educators and journalists.

At some point in their careers, many health professionals and students wish to engage in overseas work. Learning from other systems, people and cultures is invaluable and in some cases life changing. This book is a unique resource that offers necessary insights into making the most of the experience, from pre-departure training through to return orientation. It provides information on navigating the legalities and bureaucracies of international medical training and gives insights into cultural and language competencies, including how to be ethical and deferential in the exchange of situational knowledge. Preparing for International Health Experiences is a must-read for any healthcare student considering volunteering, doing mission or practical work abroad. It covers specific medical professions from paediatrics to surgery, and allied disciplines such as dentistry and nursing. Its practical tips and consideration of ethical issues will be valued by readers of different levels and experience.

"To reach their career goals, health professions students will travel through an obstacle course of classes, skills practice labs, and clinical rotation or externships. Student Success for Healthcare Professionals Simplified is designed to help students through this process with practical study tips that will make them confident and successful students - as well as valuable members of the health professions team - by helping them understand the rules of the game and the skills and strategies they need to win it"--

Whether you're taking the CPHIMS exam, or simply want the most current and comprehensive overview in healthcare information and management systems today - this completely revised and updated third edition has it all. But for those preparing for the CPHIMS exam, this book is an ideal study partner. The content reflects the exam content outline covering healthcare and technology environments; systems analysis, design, selection, implementation, support, maintenance, testing, evaluation, privacy and security; and administration leadership management. Candidates can challenge themselves with the sample multiple choice questions at the end of the book.

Passing the HESI Admission Assessment Exam is the first step on the journey to becoming a successful healthcare professional. Be prepared to pass the exam with the most up-to-date HESI Admission Assessment Exam Review, 5th Edition! From the testing experts at HESI, this user-friendly guide walks you through the topics and question types found on admission exams, including: math, reading comprehension, vocabulary, grammar, biology, chemistry, anatomy and physiology, and physics. The guide includes hundreds of sample questions as well as step-by-step explanations, illustrations, and comprehensive practice exams to help you review various subject areas and improve test-taking skills. Plus, the pre-test and post-test help identify your specific weak areas so study time can be focused where it's needed most. HESI Hints boxes offer valuable test-taking tips, as well as rationales, suggestions, examples, and reminders for specific topics. Step-by-step explanations and sample problems in the math section show you how to work through each and know how to answer. Sample questions in all sections prepare you for the questions you will find on the A2 Exam. A 25-question pre-test at the beginning of the text helps assess your areas of strength and weakness before using the text. A 50-question comprehensive post-test at the back of the text includes rationales for correct and incorrect answers. Easy-to-read format with consistent section features (introduction, key terms, chapter outline, and a bulleted summary) help you organize your review time and understand the information. NEW! Updated, thoroughly reviewed content helps you prepare to pass the HESI Admission Assessment Exam. NEW! Comprehensive practice exams with over 200 questions on the Evolve companion site help you become familiar with the types of test questions.

Interesting, engaging and informative with good examples. As Chief Medical Officer of a biotech startup that has to sell into the C-suite, I will be buying copies for our entire sales team. Bob Lubitz, MD, MPH, FACHE, MACP Chief Medical Officer, 3Oe Scientific, Inc. At 18% of GDP, healthcare represents a hugely attractive market for suppliers and vendors. Any sector this enormous requires support from dozens of entities: legal services organizations, design and construction companies, pharmaceutical suppliers, utilities companies, information technology

vendors, food services suppliers, consulting firms, medical equipment manufacturers, and many others. Although many of the standard business dynamics apply to healthcare, numerous quirks make this field unlike any other. Every company offering products to hospitals, physicians or any other healthcare organization will greatly benefit from understanding the industry's "psychological climate." Just having a great product or service does not guarantee market success. The seller must know how to position its products and demonstrate genuine value. Industry outsiders selling to healthcare often get sidelined if they don't know the sector's unique communication protocols, clinical requirements, financial dynamics, and operating procedures. Even seasoned veterans sometimes stumble over an unexpected speedbump. This book identifies 84 pitfalls vendors often encounter and provides nearly 200 specific, immediate, and actionable recommendations for minimizing them or even avoiding them altogether. Although this advice will help anyone selling to healthcare organizations, it is especially relevant for companies introducing emerging, disruptive, and transformational technologies.

Clinical leadership and teamwork improve the quality, safety, and cost-effectiveness of healthcare delivery. Due to this, a growing number of healthcare systems are requiring their clinicians to participate in formal leadership training programs, but instructors face the challenge of how to successfully develop and measure these programs. *Preparing Physicians to Lead in the 21st Century* provides innovative insights into improving healthcare delivery and the impact of formal leadership training on the personal and professional life of medical professionals. It examines the form, function, and design of clinical leadership programs and their relationships to value-based decision making and creating a successful organized learning climate. Highlighting topics such as program assessment, cohort relationships, and clinical leadership standards, this book is designed for educators, instructional designers, medical professionals, researchers, and academicians.

The Complete Healthcare Information Technology Reference and Exam Guide Gain the skills and knowledge required to implement and support healthcare IT (HIT) systems in various clinical and healthcare business settings. *Health Information Technology Exam Guide for CHTS and CAHIMS Certifications* prepares IT professionals to transition into HIT with coverage of topics ranging from health data standards to project management. This new edition includes broadened security content in addition to coverage of disruptive innovations such as complex platforms that support big data, genomics, telemedicine, mobile devices, and consumers. Learn about achieving true interoperability, updates to HIPAA rules, and FHIR and SMART standards. "This book is an invaluable reference for understanding what has come before and what trends are likely to shape the future. The world of big data, precision medicine, genomics, and telehealth require us to break old paradigms of architecture and functionality while not interrupting existing care processes and revenue cycles... We're dealing with state sponsored cyberterrorism, hacktivism, and organized crime. I describe healthcare IT security as a cold war... You'll hear from the experts who created many of the regulations and best practices we're using today to keep information private. I hope you enjoy this book as much as I have and that it finds a place of importance on your book shelf." From the Foreword by John D. Halamka, MD, Chief Information Officer, CAREGROUP, Boston, MA Coverage includes: • Healthcare and Information Technology in the United States • Fundamentals of Healthcare Information Science • Healthcare Information Standards and Regulation • Implementing, Managing, and Maintaining Healthcare Information Technology • Optimizing Healthcare Information Technology • Making Healthcare Information Technology Private, Secure, and Confidential Electronic content includes: • Practice exams for CHTS and CAHIMS • Secure PDF copy of the book

This new book is a 'what and how to' guide to writing for successful scholarly publication in the emerging fields of healthcare improvement and patient safety. While there are many useful authors' aids for scholarly biomedical publication, none focuses explicitly on these relatively new fields. It offers practical advice that includes preparation and organization of a scholarly healthcare improvement manuscript, where to submit it to find the most likely interested editor and journal, how to take full advantage of coauthors' working together effectively, and strategies for authors to reach a broader health professions readership.

The Institute of Medicine study *Crossing the Quality Chasm* (2001) recommended that an interdisciplinary summit be held to further reform of health professions education in order to enhance quality and patient safety. *Health Professions Education: A Bridge to Quality* is the follow up to that summit, held in June 2002, where 150 participants across disciplines and occupations developed ideas about how to integrate a core set of competencies into health professions education. These core competencies include patient-centered care, interdisciplinary teams, evidence-based practice, quality improvement, and informatics. This book recommends a mix of approaches to health education improvement, including those related to oversight processes, the training environment, research, public reporting, and leadership. Educators, administrators, and health professionals can use this book to help achieve an approach to education that better prepares clinicians to meet both the needs of patients and the requirements of a changing health care system.

The healthcare industry is in a state of accelerated transition. The proliferation of data and its assimilation, access, use, and security are ever-increasing challenges. Finding ways to operationalize business and clinical data management in the face of government and market mandates is enough to keep most chief officers up at night! *Leveraging Data in Healthcare: Best Practices for Controlling, Analyzing, and Using Data* argues that the key to survival for any healthcare organization in today's data-saturated market is to fundamentally redefine the roles of chief information executives—CIOs, CFOs, CMIOs, CTOs, CNIOs, CTOs and CDOs—from suppliers of data to drivers of data intelligence. This book presents best practices for controlling, analyzing, and using data. The elements of preparing an actionable data strategy are exemplified on subjects such as revenue integrity, revenue management, and patient engagement. Further, the book illustrates how to operationalize the electronic integration of health and financial data within patient financial services, information management services, and patient engagement activities. An integrated environment will activate a data-driven intelligent decision support infrastructure. The increasing impact of consumer engagement will continue to affect the organization's bottom line. Success in this new world will need collaboration among the chiefs, users, and data creators.

The Future of Nursing explores how nurses' roles, responsibilities, and education should change significantly to meet the increased demand for care that will be created by health care reform and to advance improvements in America's increasingly complex health system. At more than 3 million in number, nurses make up the single largest segment of the health care work force. They also spend the greatest amount of time in delivering patient care as a profession. Nurses therefore have valuable insights and unique abilities to contribute as partners with other health care professionals in improving the quality and safety of care as envisioned in the Affordable Care Act (ACA) enacted this year. Nurses should be fully engaged with other health professionals

and assume leadership roles in redesigning care in the United States. To ensure its members are well-prepared, the profession should institute residency training for nurses, increase the percentage of nurses who attain a bachelor's degree to 80 percent by 2020, and double the number who pursue doctorates. Furthermore, regulatory and institutional obstacles -- including limits on nurses' scope of practice -- should be removed so that the health system can reap the full benefit of nurses' training, skills, and knowledge in patient care. In this book, the Institute of Medicine makes recommendations for an action-oriented blueprint for the future of nursing.

A Brookings Institution Press and the National University of Singapore Press publication This is the story of the Singapore healthcare system: how it works, how it is financed, its history, where it is going, and what lessons it may hold for national health systems around the world. Singapore ranks sixth in the world in healthcare outcomes, yet spends proportionally less on healthcare than any other high-income country. This is the first book to set out a comprehensive system-level description of healthcare in Singapore, with a view to understanding what can be learned from its unique system design and development path. The lessons from Singapore will be of interest to those currently planning the future of healthcare in emerging economies, as well as those engaged in the urgent debates on healthcare in the wealthier countries faced with serious long-term challenges in healthcare financing. Policymakers, legislators, public health officials responsible for healthcare systems planning, finance and operations, as well as those working on healthcare issues in universities and think tanks should understand how the Singapore system works to achieve affordable excellence.

TIME'S NOW for Women Healthcare Leaders: A Guide for the Journey Women comprise over 80 percent of healthcare frontline employees, but they often hit the proverbial glass ceiling. Only 30 percent of healthcare C-suite Executives and less than 15% of CEOs are women. Moreover, while 51 percent of medical students are women, only 16 percent of the Department Chairs and Deans are women. Clearly, women are facing barriers to achieving their potential, limiting their ability to add their unique talents and skills to the tables of leadership. The author provides extensive detail on these barriers and approaches to their solutions. This is a practical "how-to" book that will help women in healthcare envision their ability to contribute and inspire them to lead. The author sees this as not only helping women, but also facilitating solving healthcare's myriad problems, improving health and benefitting society. *** This book is a must-read primer for women seeking leadership. It is practical, thought provoking, and carefully researched, addressing why women's leadership is important and how women can be better leaders. Gabow's approach capitalizes on interviews with strong women leaders. She uses the notions she learned from the interviews coupled with research from the literature to create an easy-to-read, motivating, and challenging book for women and men! Nancy Agee President and CEO Carilion Clinic Past Chair American Hospital Association TIME'S NOW for Women Healthcare Leaders is filled with powerful examples of how women have overcome multiple obstacles and prevailed on their leadership journeys. It is a MUST read for women and men about the obstacles to be overcome, potholes to avoid, and the shout outs to be given to women who every minute, every hour, every day are committed to human caring. It has captured the heart and spirits of women from diverse backgrounds who have and continue to demonstrate their commitment to making society a better place for all! Linda Burnes Bolton, DrPH, RN, FAAN Senior Vice President and System Chief Equity Officer Cedars Sinai Health System This highly engaging book addresses the relative dearth of women leaders in healthcare through thoughtful assessment of how leaders' values and actions can improve healthcare within healthcare organizations and systems. Dr. Gabow, an exceptional leader whose relentless passion for excellence for patients served by Denver Health earned her national renown, combines insightful observations from her own path with current statistics about women in medicine, experiences of other successful women leaders, and mentoring skills to offer wise counsel to all current and future leaders. The thoughtful distillation of practical wisdom offered here make this book a unique contribution and highly relevant to healthcare in America today. Carolyn Clancy, M.D. Past Director, Agency for Healthcare Research and Quality This insightful book is full of personal stories, honest reflections, and data-driven guidance from and about women leaders. It serves as a wonderful resource for those motivated to advance diverse and inclusive organizations. Karen DeSalvo, M.D., MPH Chief Health Officer, Google Health Past Acting Assistant Secretary for Health, US HHS National Coordinator for Health Information Technology, US HHS

The complex challenges facing healthcare require innovative solutions that can make patient care more effective, easily available, and affordable. One such solution is the digital reconstruction of medicine that transitions much of patient care from hospitals, clinics, and offices to a variety of virtual settings. This reconstruction involves telemedicine, hospital-at-home services, mobile apps, remote sensing devices, clinical data analytics, and other cutting-edge technologies. The Digital Reconstruction of Healthcare: Transitioning from Brick and Mortar to Virtual Care takes a deep dive into these tools and how they can transform medicine to meet the unique needs of patients across the globe. This book enables readers to peer into the very near future and prepare them for the opportunities afforded by the digital shift in healthcare. It is also a wake-up call to readers who are less than enthusiastic about these digital tools and helps them to realize the cost of ignoring these tools. It is written for a wide range of medical professionals including: Physicians, nurses, and entrepreneurs who want to understand how to use or develop digital products and services IT managers who need to fold these tools into existing computer networks at hospitals, clinics, and medical offices Healthcare executives who decide how to invest in these platforms and products Insurers who need to stay current on the latest trends and the evidence to support their cost effectiveness Filled with insights from international experts, this book also features Dr. John Halamka's lessons learned from years of international consulting with government officials on digital health. It also taps into senior research analyst Paul Cerrato's expertise in AI, data analytics, and machine learning. Combining these lessons learned with an in-depth analysis of clinical informatics research, this book aims to separate hyped AI "solutions" from evidence-based digital tools. Together, these two pillars support the contention that these technologies can, in fact, help solve many of the seemingly intractable problems facing healthcare providers and patients.

Authors Daved van Stralen, MD, FAAP; Spencer L. Byrum; and Bahadir Inozu, PhD, are experts in the art and science of High Reliability Organizing (HRO). They have, in their diverse and successful careers, applied the fundamentals of the HRO system to aviation, healthcare, public safety, manufacturing, and a multitude of other industries. Among these industries, HRO's applications in healthcare have been garnering the most attention recently. In this new guide to the principles of HRO, the authors explore its uses in healthcare and list the many ways industry leadership can benefit from its implementation. In addition to HRO's many benefits, this new guide also explores the five HRO principles, HRO in healthcare environments, the problems HRO solves, Boyd's OODA loop, decision making in healthcare, threat responses, leadership models, organization culture, and many other important fundamentals. HRO is an

effective way an organization can respond to crisis, chaos, and adversity. It gives leadership, management, and all levels of the organization a way of processing challenges and overcoming them as a single unit. With the help of these industry experts, discover how HRO helps you learn and grow as team member, manager, and leader.

Health professionals often take on managerial roles at short notice and with little or no preparation. Although they may be highly clinically qualified and accomplished, the practicalities and relationships involved in management - helping staff to feel motivated and valued, building and leading teams, managing meetings and presentations, writing reports and managing change, to name but a few - present new challenges and pitfalls for which they are unprepared. This book is for managers and prospective managers who want to approach their new responsibilities professionally from the very beginning. Based on the authors' successful "Vital Signs" education programme, it identifies the critical skills needed to hit the ground running as a manager. It is an accessible, easily comprehensible guide to gaining the self-confidence and the respect of staff, and to creating a steady platform for acquiring and mastering a wide range of skills in the future. 'This book is dedicated to helping leaders and managers prepare for people responsibilities. It also addresses three areas which usually make leaders and managers uncomfortable - running meetings successfully, making presentations and writing reports. [It] gives accessible and practical examples and I have no hesitation in commending it to a wide readership.' - From the Foreword by John Edmonstone

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